

**Cintas Corporation**  
**Consolidated Condensed Balance Sheets**  
(In thousands)

|                                                                                                                                                                                       | August 31,<br>2026   | May 31,<br>2026      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------|
|                                                                                                                                                                                       | (Unaudited)          |                      |
| <b>ASSETS</b>                                                                                                                                                                         |                      |                      |
| Current assets:                                                                                                                                                                       |                      |                      |
| Cash and cash equivalents                                                                                                                                                             | \$ 243,599           | \$ 289,018           |
| Accounts receivable, net                                                                                                                                                              | 1,587,573            | 1,555,190            |
| Inventories, net                                                                                                                                                                      | 433,286              | 446,435              |
| Uniforms and other rental items in service                                                                                                                                            | 1,309,995            | 1,276,174            |
| Prepaid expenses and other current assets                                                                                                                                             | 357,292              | 286,225              |
| Total current assets                                                                                                                                                                  | 3,931,745            | 3,853,042            |
| Property and equipment, net                                                                                                                                                           | 1,768,378            | 1,740,501            |
| Investments                                                                                                                                                                           | 448,875              | 438,662              |
| Goodwill                                                                                                                                                                              | 3,548,696            | 3,544,212            |
| Service contracts, net                                                                                                                                                                | 272,972              | 287,869              |
| Operating lease right-of-use assets, net                                                                                                                                              | 274,590              | 271,088              |
| Other assets, net                                                                                                                                                                     | 407,479              | 393,766              |
|                                                                                                                                                                                       | <u>\$ 10,652,735</u> | <u>\$ 10,529,140</u> |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>                                                                                                                                           |                      |                      |
| Current liabilities:                                                                                                                                                                  |                      |                      |
| Accounts payable                                                                                                                                                                      | \$ 506,502           | \$ 461,157           |
| Accrued compensation and related liabilities                                                                                                                                          | 159,159              | 237,042              |
| Accrued liabilities                                                                                                                                                                   | 841,215              | 889,198              |
| Income taxes, current                                                                                                                                                                 | 140,129              | 44,070               |
| Operating lease liabilities, current                                                                                                                                                  | 58,370               | 56,505               |
| Debt due within one year                                                                                                                                                              | 999,291              | 998,987              |
| Total current liabilities                                                                                                                                                             | 2,704,666            | 2,686,959            |
| Long-term liabilities:                                                                                                                                                                |                      |                      |
| Debt due after one year                                                                                                                                                               | 1,429,554            | 1,429,086            |
| Deferred income taxes                                                                                                                                                                 | 548,906              | 537,919              |
| Operating lease liabilities                                                                                                                                                           | 224,159              | 221,379              |
| Accrued liabilities                                                                                                                                                                   | 540,918              | 513,910              |
| Total long-term liabilities                                                                                                                                                           | 2,743,537            | 2,702,294            |
| Shareholders' equity:                                                                                                                                                                 |                      |                      |
| Preferred stock, no par value:<br>100 shares authorized, none outstanding                                                                                                             | —                    | —                    |
| Common stock, no par value, and paid-in capital:<br>1,700,000 shares authorized<br>FY 2027: 780,726 issued and 399,517 outstanding<br>FY 2026: 779,537 issued and 400,147 outstanding | 2,931,963            | 2,851,129            |
| Retained earnings                                                                                                                                                                     | 13,416,890           | 13,073,999           |
| Treasury stock:<br>FY 2027: 381,209 shares<br>FY 2026: 379,390 shares                                                                                                                 | (11,235,046)         | (10,869,708)         |
| Accumulated other comprehensive income                                                                                                                                                | 90,725               | 84,467               |
| Total shareholders' equity                                                                                                                                                            | 5,204,532            | 5,139,887            |
|                                                                                                                                                                                       | <u>\$ 10,652,735</u> | <u>\$ 10,529,140</u> |