Cintas Corporation Consolidated Condensed Statements of Income (Unaudited)

(In thousands except per share data)

| | | Three Months Ended | | | | |
|--|-----------|--------------------|--------------------|-----------|-------------|--|
| | Δ | ugust 31, 2025 | August 31, 2024 | | % Change | |
| Revenue: | | | | | | |
| Uniform rental and facility services | \$ | 2,091,066 | \$ | 1,933,839 | 8.1% | |
| Other | | 627,056 | | 567,748 | 10.4% | |
| Total revenue | | 2,718,122 | | 2,501,587 | 8.7% | |
| Costs and expenses: | | | | | | |
| Cost of uniform rental and facility services | | 1,052,553 | | 981,163 | 7.3% | |
| Cost of other | | 299,008 | | 268,293 | 11.4% | |
| Selling and administrative expenses | | 748,702 | | 691,100 | 8.3% | |
| Operating income | | 617,859 | | 561,031 | 10.1% | |
| Interest income | | (2,209) | | (1,250) | 76.7% | |
| Interest expense | | 24,161 | | 25,619 | (5.7)% | |
| Income before income taxes | | 595,907 | | 536,662 | 11.0% | |
| Income taxes | | 104,767 | | 84,629 | 23.8% | |
| Net income | \$ | 491,140 | \$ | 452,033 | 8.7% | |
| Basic earnings per share | <u>\$</u> | 1.21 | \$ | 1.12 | 8.0% | |
| Diluted earnings per share | \$ | 1.20 | \$ | 1.10 | 9.1% | |
| Basic weighted average common shares outstanding | | 403,292 | | 403,382 | | |
| Diluted weighted average common shares outstanding | | 409,294 | | 410,496 | | |

CINTAS CORPORATION SUPPLEMENTAL DATA

Gross Margin and Net Income Margin Results

| | Three Mon | Three Months Ended | | |
|---|--------------------|--------------------|--|--|
| | August 31, 2025 | August 31, 2024 | | |
| Uniform rental and facility services gross margin | 49.7% | 49.3% | | |
| Other gross margin | 52.3% | 52.7% | | |
| Total gross margin | 50.3% | 50.1% | | |
| Net income margin | 18.1% | 18.1% | | |

Reconciliation of Non-GAAP Financial Measures

The press release contains non-GAAP financial measures within the meaning of the rules promulgated by the U.S. Securities and Exchange Commission. To supplement its consolidated condensed financial statements presented in accordance with U.S. generally accepted accounting principles (GAAP), the Company provides this additional non-GAAP financial measure of free cash flow. The Company believes that this non-GAAP financial measure is appropriate to enhance understanding of its past performance as well as prospects for future performance. A reconciliation of the difference between this non-GAAP financial measure with the most directly comparable financial measure calculated in accordance with GAAP is shown in the table below.

Computation of Free Cash Flow

| | Three Months Ended | | | | | |
|---------------------------------|--------------------|-----------|--------------------|--|--|--|
| (In thousands) | August 31, 2025 | , | August 31, 2024 | | | |
| Net cash provided by operations | \$ 414,481 | \$ | 460,357 | | | |
| Capital expenditures | (101,957 | (101,957) | | | | |
| Free cash flow | \$ 312,524 | \$ | 367,436 | | | |

Management uses free cash flow to assess the financial performance of the Company. Management believes that free cash flow is useful to investors because it relates the operating cash flow of the Company to the capital that is spent to continue, improve and grow business operations.

SUPPLEMENTAL SEGMENT DATA

| (In thousands) | | niform Rental and Facility Services | First Aid and Safety Services | All Other | Total |
|--|----|---|-------------------------------------|---------------|-----------------|
| For the three months ended August 31, 2025 | 5 | | | | |
| Revenue | \$ | 2,091,066 | \$ 334,657 | \$ 292,399 | \$ 2,718,122 |
| Cost of sales | | 1,052,553 | 144,489 | 154,519 | 1,351,561 |
| Gross margin | | 1,038,513 | 190,168 | 137,880 | 1,366,561 |
| Selling and administrative expenses | | 538,576 | 109,841 | 100,285 | 748,702 |
| Operating income | \$ | 499,937 | \$ 80,327 | \$ 37,595 | \$ 617,859 |
| | | | | | |
| For the three months ended August 31, 2024 | | | | | |
| Revenue | \$ | 1,933,839 | \$ 292,567 | \$ 275,181 | \$ 2,501,587 |
| Cost of sales | | 981,163 | 123,764 | 144,529 | 1,249,456 |
| Gross margin | | 952,676 | 168,803 | 130,652 | 1,252,131 |
| Selling and administrative expenses | | 506,238 | 97,515 | 87,347 | 691,100 |
| Operating income | \$ | 446,438 | \$ 71,288 | \$ 43,305 | \$ 561,031 |