Cintas Corporation Consolidated Condensed Statements of Income (Unaudited)

(In thousands except per share data)

	Three Months Ended				
	No	vember 30, 2025	No	ovember 30, 2024	% Change
Revenue:					
Uniform rental and facility services	\$	2,155,400	\$	1,990,410	8.3%
Other		644,592		571,373	12.8%
Total revenue		2,799,992		2,561,783	9.3%
Costs and expenses:					
Cost of uniform rental and facility services		1,081,218		1,014,052	6.6%
Cost of other		306,289		271,028	13.0%
Selling and administrative expenses		756,771		685,313	10.4%
Operating income		655,714		591,390	10.9%
Interest income		(866)		(962)	(10.0)%
Interest expense		28,076		26,665	5.3%
Income before income taxes		628,504		565,687	11.1%
Income taxes		133,161		117,192	13.6%
Net income	\$	495,343	\$	448,495	10.4%
Basic earnings per share	\$	1.23	\$	1.11	10.8%
Diluted earnings per share	\$	1.21	\$	1.09	11.0%
Diluted earnings per strate	φ	1.21	φ	1.09	11.0/0
Basic weighted average common shares outstanding		401,484		403,581	
Diluted weighted average common shares outstanding		406,433		410,667	

Cintas Corporation Consolidated Condensed Statements of Income (Unaudited)

(In thousands except per share data)

	Six Months Ended					
	November 30, 2025		November 30, 2024		% Change	
Revenue:						
Uniform rental and facility services	\$	4,246,466	\$	3,924,249	8.2%	
Other		1,271,648		1,139,121	11.6%	
Total revenue		5,518,114		5,063,370	9.0%	
Costs and expenses:						
Cost of uniform rental and facility services		2,133,771		1,995,215	6.9%	
Cost of other		605,297		539,321	12.2%	
Selling and administrative expenses		1,505,473		1,376,413	9.4%	
Operating income		1,273,573		1,152,421	10.5%	
Interest income		(3,075)		(2,212)	39.0%	
Interest expense	_	52,237		52,284	(0.1)%	
Income before income taxes		1,224,411		1,102,349	11.1%	
Income taxes		237,928		201,821	17.9%	
Net income	\$	986,483	\$	900,528	9.5%	
Basic earnings per share	\$	2.44	\$	2.22	9.9%	
Diluted earnings per share	\$	2.41	\$	2.19	10.0%	
Basic weighted average common shares outstanding		402,391		403,489		
Diluted weighted average common shares outstanding		407,874		410,613		

CINTAS CORPORATION SUPPLEMENTAL DATA

Gross Margin and Net Income Margin Results

	Three Mor	nths Ended	Six Months Ended			
	November 30, 2025	November 30, 2024	November 30, 2025	November 30, 2024		
Uniform rental and facility services gross margin	49.8%	49.1%	49.8%	49.2%		
Other gross margin	52.5%	52.6%	52.4%	52.7%		
Total gross margin	50.4%	49.8%	50.4%	49.9%		
Net income margin	17.7%	17.5%	17.9%	17.8%		

Reconciliation of Non-GAAP Financial Measures

The press release contains non-GAAP financial measures within the meaning of the rules promulgated by the U.S. Securities and Exchange Commission. To supplement its consolidated condensed financial statements presented in accordance with U.S. generally accepted accounting principles (GAAP), the Company provides this additional non-GAAP financial measure of free cash flow. The Company believes that this non-GAAP financial measure is appropriate to enhance understanding of its past performance as well as prospects for future performance. A reconciliation of the difference between this non-GAAP financial measure with the most directly comparable financial measure calculated in accordance with GAAP is shown in the table below.

Computation of Free Cash Flow

	Six Mon	Six Months Ended					
(In thousands)	November 30, 2025	No	ovember 30, 2024				
Net cash provided by operations	\$ 945,704	\$	905,091				
Capital expenditures	(208,209))	(194,337)				
Free cash flow	\$ 737,495	\$	710,754				

Management uses free cash flow to assess the financial performance of the Company. Management believes that free cash flow is useful to investors because it relates the operating cash flow of the Company to the capital that is spent to continue, improve and grow business operations.

SUPPLEMENTAL SEGMENT DATA

(In thousands)		iform Rental and Facility Services		First Aid and Safety Services		All Other		Total
For the three months ended November 30, 2025								
Revenue	\$	2,155,400	\$	342,240	\$	302,352	\$	2,799,992
Cost of sales		1,081,218		144,638		161,651		1,387,507
Gross margin		1,074,182		197,602		140,701		1,412,485
Selling and administrative expenses		548,451		110,598		97,722		756,771
Operating income	\$	525,731	\$	87,004	\$	42,979	\$	655,714
For the three months ended November 30, 202	4							
Revenue	\$	1,990,410	\$	299,367	\$	272,006	\$	2,561,783
Cost of sales		1,014,052		127,882		143,146		1,285,080
Gross margin		976,358		171,485		128,860		1,276,703
Selling and administrative expenses		503,999		96,262		85,052		685,313
Operating income	\$	472,359	\$	75,223	\$	43,808	\$	591,390
For the six months ended November 30, 202	25							
Revenue	\$	4,246,466	\$	676,897	\$	594,751	\$	5,518,114
Cost of sales		2,133,771		289,127		316,170		2,739,068
Gross margin		2,112,695		387,770		278,581		2,779,046
Selling and administrative expenses		1,087,027		220,439		198,007		1,505,473
Operating income	\$	1,025,668	\$	167,331	\$	80,574	\$	1,273,573
For the six months ended November 30, 2024								
Revenue	\$	3,924,249	\$	591,934	\$	547,187	\$	5,063,370
Cost of sales		1,995,215		251,646		287,675		2,534,536
Gross margin		1,929,034		340,288		259,512		2,528,834
Selling and administrative expenses		1,010,237		193,777		172,399		1,376,413
Operating income	\$	918,797	\$	146,511	\$	87,113	\$	1,152,421