Cintas Corporation Consolidated Condensed Statements of Income (Unaudited) (In thousands except per share data)

	Three Months Ended				
		May 31, 2025		May 31, 2024	% Change
Revenue:					
Uniform rental and facility services	\$	2,030,680	\$	1,911,190	6.3%
Other		636,972		559,745	13.8%
Total revenue		2,667,652		2,470,935	8.0%
Casta and expanses					
Costs and expenses:		1 026 012		092 040	E 40/
Cost of uniform rental and facility services		1,036,013		983,049	5.4%
Cost of other		305,650		272,437	12.2%
Selling and administrative expenses		728,537		667,855	9.1%
Operating income		597,452		547,594	9.1%
Interest income		(2,023)		(3,621)	(44.1)%
Interest expense		24,060		24,076	(0.1)%
Income before income taxes		575,415		527,139	9.2%
Income taxes		127,159		112,824	12.7%
Net income	\$	448,256	\$	414,315	8.2%
Basic earnings per share	\$	1.11	\$	1.02	8.8%
Diluted earnings per share	\$	1.09	\$	1.00	9.0%
		400 440		400 470	
Basic weighted average common shares outstanding		403,412		406,179	
Diluted weighted average common shares outstanding		409,685		413,328	

Cintas Corporation Consolidated Condensed Statements of Income (In thousands except per share data)

	Twelve Months Ended					
	May 31, 2025			May 31, 2024	% Change	
Revenue:						
Uniform rental and facility services	\$	7,976,073	\$	7,465,199	6.8%	
Other		2,364,108		2,131,416	10.9%	
Total revenue		10,340,181		9,596,615	7.7%	
Costs and expenses:						
Cost of uniform rental and facility services		4,040,888		3,865,071	4.5%	
Cost of other		1,125,129		1,045,128	7.7%	
Selling and administrative expenses		2,814,438		2,617,783	7.5%	
Operating income		2,359,726		2,068,633	14.1%	
Interest income		(5,584)		(5,742)	(2.8)%	
Interest expense		101,108		100,740	0.4%	
Income before income taxes		2,264,202		1,973,635	14.7%	
Income taxes		451,921		402,043	12.4%	
Net income	\$	1,812,281	\$	1,571,592	15.3%	
Basic earnings per share	\$	4.48	\$	3.85	16.4%	
Diluted earnings per share	\$	4.40	\$	3.79	16.1%	
Basic weighted average common shares outstanding		403,530		406,612		
Diluted weighted average common shares outstanding		410,286		413,468		

CINTAS CORPORATION SUPPLEMENTAL DATA

	Three Mor	nths Ended	Twelve Mo	nths Ended	
	May 31, 2025	May 31, 2024	May 31, 2025	May 31, 2024	
Uniform rental and facility services gross margin	49.0%	48.6%	49.3%	48.2%	
Other gross margin	52.0%	51.3%	52.4%	51.0%	
Total gross margin	49.7%	49.2%	50.0%	48.8%	
Net income margin	16.8%	16.8%	17.5%	16.4%	

Gross Margin and Net Income Margin Results

Reconciliation of Non-GAAP Financial Measures

The press release contains non-GAAP financial measures within the meaning of the rules promulgated by the U.S. Securities and Exchange Commission. To supplement its consolidated condensed financial statements presented in accordance with U.S. generally accepted accounting principles (GAAP), the Company provides these additional non-GAAP financial measures of free cash flow and organic revenue growth. The Company believes that these non-GAAP financial measures are appropriate to enhance understanding of its past performance as well as prospects for future performance. A reconciliation of the differences between these non-GAAP financial measures with the most directly comparable financial measures calculated in accordance with GAAP are shown in the tables below.

Computation of Free Cash Flow

	Twelve Mo	Twelve Months Ended				
(In thousands)	May 31, 2025		May 31, 2024			
Net cash provided by operations	\$ 2,165,905	\$	2,068,500			
Capital expenditures	(408,884))	(409,469)			
Free cash flow	\$ 1,757,021	\$	1,659,031			

Management uses free cash flow to assess the financial performance of the Company. Management believes that free cash flow is useful to investors because it relates the operating cash flow of the Company to the capital that is spent to continue, improve and grow business operations.

Computation of Organic Revenue Growth

	Three Months Ended			Twelve Months Ended						
		May 31, 2025		May 31, 2024	Growth %		May 31, 2025		May 31, 2024	Growth %
		А		В	G		I		J	0
Revenue	\$	2,667,652	\$	2,470,935	8.0%	\$	10,340,181	\$	9,596,615	7.7%
					G=(A-B)/B					O=(I-J)/J
		С		D			К		L	
Workdays in the period		65		66			260		262	
		E		F	Н		М		N	Р
Workday adjusted revenue	\$	2,708,693	\$	2,470,935	9.6%	\$	10,419,721	\$	9,596,615	8.6%
		E=(A/C)*D		F=(B/D)*D	H=(E-F)/F		M=(I/K)*L		N=(J/L)*L	P=(M-N)/N
Acquisition and fore exchange impact,		urrency			(0.6)%					(0.6)%
Organic revenue gro	owth				9.0%					8.0%

Management believes that organic revenue growth is valuable to investors because it reflects the revenue performance compared to a prior period with the same number of revenue generating days and excludes the impact from acquisitions and foreign currency exchange rate fluctuations.

SUPPLEMENTAL SEGMENT DATA

(In thousands)	Uniform Rental and Facility Services		First Aid and Safety Services		All Other		Total
For the three months ended May 31, 2025							
Revenue	\$	2,030,680	\$	324,397	\$	312,575	\$ 2,667,652
Cost of sales		1,036,013		140,208		165,442	 1,341,663
Gross margin		994,667		184,189		147,133	1,325,989
Selling and administrative expenses		529,558		107,505		91,474	 728,537
Operating income	\$	465,109	\$	76,684	\$	55,659	\$ 597,452
For the three months ended May 31, 2024							
Revenue	\$	1,911,190	\$	277,638	\$	282,107	\$ 2,470,935
Cost of sales		983,049		123,806		148,631	 1,255,486
Gross margin		928,141		153,832		133,476	1,215,449
Selling and administrative expenses		495,187		90,507		82,161	667,855
Operating income	\$	432,954	\$	63,325	\$	51,315	\$ 547,594
For the twelve months ended May 31, 2025							
Revenue	\$	7,976,073	\$	1,218,090	\$	1,146,018	\$ 10,340,181
Cost of sales		4,040,888		521,480		603,649	 5,166,017
Gross margin		3,935,185		696,610		542,369	5,174,164
Selling and administrative expenses		2,061,795		401,882		350,761	 2,814,438
Operating income	\$	1,873,390	\$	294,728	\$	191,608	\$ 2,359,726
			-		-		
For the twelve months ended May 31, 2024							
Revenue	\$	7,465,199	\$	1,067,334	\$	1,064,082	\$ 9,596,615
Cost of sales		3,865,071		474,678		570,450	 4,910,199
Gross margin		3,600,128		592,656		493,632	4,686,416
Selling and administrative expenses		1,940,627		353,503		323,653	 2,617,783
Operating income	\$	1,659,501	\$	239,153	\$	169,979	\$ 2,068,633