#### FOR IMMEDIATE RELEASE March 19, 2020

# Cintas Corporation Announces Fiscal 2020 Third Quarter Results

**CINCINNATI, March 19, 2020 -- Cintas Corporation** (Nasdaq: CTAS) today reported results for its fiscal 2020 third quarter ended February 29, 2020. Revenue for the third quarter of fiscal 2020 was \$1.81 billion, an increase of 7.6% over last year's third quarter. Earnings per diluted share (EPS) from continuing operations were \$2.16 in the third quarter of fiscal 2020, an increase of 17.4% over last year's third quarter EPS, adjusted for G&K Services, Inc. (G&K) integration expenses. Free cash flow for the third quarter of fiscal 2020 was \$300.0 million, an increase of 17.2% over last year's third quarter.

Scott D. Farmer, Cintas' Chairman and Chief Executive Officer, stated, "We are pleased with our third quarter and fiscal year-to-date performance which includes strong growth in revenue, EPS and cash flow generation. More importantly, though, our concerns have turned to the COVID-19 coronavirus and its effects on our customers, our employee-partners and our communities. The pandemic has created a very fluid environment in the markets in which we operate, and I can't thank our employee-partners enough for doing our part to keep our customers' places of work clean, safe and **Ready for the Workday<sup>™</sup>**."

The organic revenue growth rate for the third quarter of fiscal 2020, which adjusts for the impacts of acquisitions, foreign currency exchange rate fluctuations, and differences in the number of workdays, was 5.7%. The organic revenue growth rate for the Uniform Rental and Facility Services operating segment was 4.8%, and the organic revenue growth rate for the First Aid and Safety Services operating segment was 12.5%.

Gross margin for the third quarter of fiscal 2020 of \$824.4 million increased 9.2% from last year's third quarter. Gross margin as a percentage of revenue increased 60 basis points to 45.5% for the third quarter of fiscal 2020 compared to 44.9% in the third quarter of fiscal 2019.

Operating income for the third quarter of fiscal 2020 of \$314.7 million increased 13.1% from last year's third quarter operating income of \$278.3 million. Operating income as a percentage of revenue was 17.4% in the third quarter of fiscal 2020 compared to 16.5% in the third quarter of fiscal 2019. Operating income in the third quarter of fiscal 2019 was impacted by non-recurring integration expenses related to the G&K acquisition of \$0.8 million.

Net income from continuing operations was \$234.5 million for the third quarter of fiscal 2020, and EPS from continuing operations were \$2.16. Net income from continuing operations was \$200.9 million in the third quarter of fiscal 2019, and EPS from continuing operations were \$1.83. Fiscal 2019 third quarter EPS from continuing operations included non-recurring G&K integration expenses of \$0.01.

The following table provides a comparison of fiscal 2020 third quarter EPS to fiscal 2019 third quarter EPS:

		Three Months Ended										
	Februa 202			ruary 28, 2019	Growth vs. Fiscal 2019							
EPS - continuing operations	\$	2.16	\$	1.83								
G&K integration expenses				0.01								
EPS excluding above items	\$	2.16	\$	1.84	17.4%							

		Nine Months Ended									
		February 29, 2020			ebruary 28, 2019	Growth vs. Fiscal 2019					
EPS - continuing operations		\$	6.76	\$	5.91						
G&K integration expenses			_		0.09						
One-time gain on sale of investment			_		(0.47)						
EPS excluding above items	_	\$	6.76	\$	5.53	22.2%					

Net cash provided by operating activities for the third quarter of fiscal 2020 of \$363.2 million increased 11.4% from last year's third quarter net cash provided by operating activities of \$326.2 million. Third quarter free cash flow, which is defined as net cash provided by operating activities less capital expenditures, was \$300.0 million, an increase of 17.2% compared to last year. For the nine months ended February 29, 2020, free cash flow was \$745.2 million, an increase of 61.0% compared to the nine months ended February 28, 2019.

Mr. Farmer commented, "We continue to effectively deploy cash to increase shareholder value. In the third quarter of fiscal 2020, we paid an annual dividend of \$2.55 per share, an increase of 24.4% over last year's annual dividend. The amount paid to shareholders was \$268.0 million. We have increased the annual dividend for 36 consecutive years. In addition to the annual dividend, we utilized cash to purchase \$393.1 million of Cintas stock in fiscal 2020 to date, including \$200.0 million in March 2020. The amount remaining under our share buyback authorization is \$1.1 billion."

Mr. Farmer concluded, "A week ago, we were expecting today to raise revenue and EPS guidance based upon our fourth quarter outlook. However, much has changed in the past week as our country and others continue to respond to the COVID-19 coronavirus pandemic. Due to the uncertainty, including the severity and duration of the pandemic, we are not providing guidance for the fourth quarter of fiscal 2020 at this time and withdrawing our full fiscal year guidance. Although our visibility to near-term financial results is currently diminished, we remain focused on the safety and well-being of our employee-partners and the care of our customers."

#### About Cintas

Cintas Corporation helps more than one million businesses of all types and sizes get **Ready**<sup>™</sup> to open their doors with confidence every day by providing a wide range of products and services that enhance our customers' image and help keep their facilities and employees clean, safe and looking their best. With products and services including uniforms, floor care, restroom supplies, first aid and safety products, fire extinguishers and testing, and safety and compliance training, Cintas helps customers get **Ready for the Workday**<sup>™</sup>. Headquartered in Cincinnati, Cintas is a publicly held Fortune 500 company traded over the Nasdaq Global Select Market under the symbol CTAS and is a component of both the Standard & Poor's 500 Index and the Nasdaq-100 Index.

#### CAUTION CONCERNING FORWARD-LOOKING STATEMENTS

The Private Securities Litigation Reform Act of 1995 provides a safe harbor from civil litigation for forward-looking statements. Forward-looking statements may be identified by words such as "estimates," "anticipates," "predicts," "projects," "plans," "expects," "intends," "target," "forecast," "believes," "seeks," "could," "should," "may" and "will" or the negative versions thereof and similar words, terms and expressions and by the context in which they are used. Such statements are based upon current expectations of Cintas and speak only as of the date made. You should not place undue reliance on any forward-looking statement. We cannot guarantee that any forward-looking statement will be realized. These statements are subject to various risks, uncertainties, potentially inaccurate assumptions and other factors that could cause actual results to differ from those set forth in or implied by this Press Release. Factors that might cause such a difference include, but are not limited to, risks inherent with the G&K transaction in the achievement of cost synergies and the timing thereof, including whether the transaction will be accretive and within the expected time frame and the actual amounts of future integration expenses; the possibility of greater than anticipated operating costs including energy and fuel costs; lower sales volumes; loss of customers due to outsourcing trends; the performance and costs of integration of acquisitions, including G&K; fluctuations in costs of materials and labor including increased medical costs; costs and possible effects of union organizing activities; failure to comply with government regulations concerning employment discrimination, employee pay and benefits and employee health and safety; the effect on operations of exchange rate fluctuations, tariffs and other political, economic and regulatory risks; uncertainties regarding any existing or newlydiscovered expenses and liabilities related to environmental compliance and remediation; the cost, results and ongoing assessment of internal controls for financial reporting required by the Sarbanes-Oxley Act of 2002; the effect of new accounting pronouncements; costs of our SAP system implementation; disruptions caused by the inaccessibility of computer systems data, including cybersecurity risks; the initiation or outcome of litigation, investigations or other proceedings; higher assumed sourcing or distribution costs of products; the disruption of operations from catastrophic or extraordinary events including viral pandemics such as the COVID-19 coronavirus; the amount and timing of repurchases of our common stock, if any; changes in federal and state tax and labor laws; and the reactions of competitors in terms of price and service. Cintas undertakes no obligation to publicly release any revisions to any forward-looking statements or to otherwise update any forward-looking statements whether as a result of new information or to reflect events, circumstances or any other unanticipated developments arising after the date on which such statements are made. A further list and description of risks, uncertainties and other matters can be found in our Annual Report on Form 10-K for the year ended May 31, 2019 and in our reports on Forms 10-Q and 8-K. The risks and uncertainties described herein are not the only ones we may face. Additional risks and uncertainties presently not known to us, or that we currently believe to be immaterial, may also harm our business.

#### For additional information, contact:

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### Cintas Corporation Consolidated Condensed Balance Sheets (In thousands except per share data)

		ebruary 29, 2020		May 31, 2019
		(Unaudited)		
ASSETS				
Current assets:	ሱ	004 444	¢	00.045
Cash and cash equivalents	\$	234,441	\$	96,645
Accounts receivable, net		942,853		910,120
Inventories, net		352,924		334,589
Uniforms and other rental items in service		818,486		784,133
Income taxes, current		23,485		7,475
Prepaid expenses and other current assets		125,517		103,318
Total current assets		2,497,706		2,236,280
Property and equipment, net		1,434,866		1,430,685
Investments		212,798		192,346
Goodwill		2,873,996		2,842,441
Service contracts, net		464,852		494,595
Operating lease right-of-use assets, net		165,169		_
Other assets, net		252,593		240,315
	\$	7,901,980	\$	7,436,662
LIABILITIES AND SHAREHOLDERS' EQUITY				
Current liabilities:				
Accounts payable	\$	243,248	\$	226,020
Accrued compensation and related liabilities		148,912		155,509
Accrued liabilities		430,643		433,940
Operating lease liabilities, current		44,043		
Debt due within one year		199,800		312,264
Total current liabilities		1,066,646		1,127,733
Long-term liabilities:				
Debt due after one year		2,539,156		2,537,507
Deferred income taxes		423,677		438,179
Operating lease liabilities		126,994		
Accrued liabilities		421,198		330,522
Total long-term liabilities		3,511,025		3,306,208
Shareholders' equity:				
Preferred stock, no par value: 100,000 shares authorized, none outstanding		—		
Common stock, no par value: 425,000,000 shares authorized FY 2020: 186,631,553 issued and 104,026,576 outstanding FY 2019: 184,790,626 issued and 103,284,401 outstanding		1,092,074		840,328
Paid-in capital		154,157		227,928
Retained earnings		7,151,838		6,691,236
Treasury stock: FY 2020: 82,604,977 shares FY 2019: 81,506,225 shares		(4,978,946)		(4,717,619)
Accumulated other comprehensive loss		(94,814)		(39,152)
Total shareholders' equity		3,324,309		3,002,721
	\$	7,901,980	\$	7,436,662

### Cintas Corporation Consolidated Condensed Statements of Cash Flows (Unaudited) (In thousands)

Net income   \$   731,452   \$   658,862     Adjustments to reconcile net income to net cash provided by operating activities:   175,261   164,380     Amortzation of intangible assets and capitalized contract costs   107,232   101,949     Stock-based compensation   96,428   105,553     Gain on sale of a cost method investment   —   (2,419     Deferred income taxes   5,013   25,079     Change in current assets and liabilities, net of acquisitions of businesses:   —   (2,419     Accounts receivable, net   (31,135)   (61,102     Inventories, net   (17,780)   (70,716     Uniforms and other rental items in service   (33,732)   (72,336     Prepaid expenses and other current assets and capitalized contract costs   (96,169)   (85,123     Accourds payable   (4,792)   (3,866   (3,849)   670,717     Cash flows from investing activities:   (15,926)   (23,844)   670,717     Cash flows from investing activities:   (14,930)   -   73,342     Proceeds from sale of a cost method investment   —   73,342   -   3		Nine Months Ende				
Net income   \$   731,452   \$   658,862     Adjustments to reconcile net income to net cash provided by operating activities:   175,261   164,380     Amortzation of intangible assets and capitalized contract costs   107,232   101,949     Stock-based compensation   96,428   105,553     Gain on sale of a cost method investment   —   (2,419     Deferred income taxes   5,013   25,079     Change in current assets and liabilities, net of acquisitions of businesses:   —   (2,419     Accounts receivable, net   (31,135)   (61,102     Inventories, net   (17,780)   (70,716     Uniforms and other rental items in service   (33,732)   (72,336     Prepaid expenses and other current assets and capitalized contract costs   (96,169)   (85,123     Accourds payable   (4,792)   (3,866   (3,849)   670,717     Cash flows from investing activities:   (15,926)   (23,844)   670,717     Cash flows from investing activities:   (14,930)   -   73,342     Proceeds from sale of a cost method investment   —   73,342   -   3		Fe		Fe		
Adjustments to reconcile net income to net cash provided by operating activities: 175,261 164,380   Amortization of intangible assets and capitalized contract costs 107,232 101,949   Stock-based compensation 96,428 105,553   Gain on sale of a cost method investment — (69,373)   Deferred income taxes 5,013 25,079   Change in current assets and liabilities, net of acquisitions of businesses: . . (2,419)   Accounts receivable, net (31,135) (61,102) . . .   Inventories, net (17,780) (70,716) . <	Cash flows from operating activities:					
Depreciation   175,261   164,380     Amortization of intangible assets and capitalized contract costs   107,232   101,949     Stock-based compensation   96,428   105,553     Gain on sale of a cost method investment   — (69,373     Gain on sale of business   — (2,419     Deferred income taxes   5,013   25,079     Change in current assets and liabilities, net of acquisitions of businesses:	Net income	\$	731,452	\$	658,862	
Amortization of intangible assets and capitalized contract costs   107,232   101,949     Stock-based compensation   96,428   105,553     Gain on sale of a cost method investment   —   (69,373     Gain on sale of business   —   (2,419     Deferred income taxes   5,013   25,079     Change in current assets and liabilities, net of acquisitions of businesses:   -   (2,419     Accounts receivable, net   (31,135)   (61,102     Inventories, net   (17,780)   (70,716     Uniforms and other rental items in service   (33,732)   (72,336     Prepaid expenses and other current assets and capitalized contract costs   (95,169)   (85,123)     Accound compensation and related liabilities   (4,792)   (3,866     Accrued liabilities and other   3,426   3,614     Income taxes, current   (15,926)   (23,864     Net cash provided by operating activities   Capital expenditures   934,549   670,717     Cash flows from investing activities:   (10,461)   (17,544   Proceeds from sale of a sosts   -   3,200     Proceeds from sale of assets	Adjustments to reconcile net income to net cash provided by operating activities:					
Stock-based compensation   96,428   105,553     Gain on sale of a cost method investment   —   (69,373)     Gain on sale of a cost method investment   —   (2,419)     Deferred income taxes   5,013   25,079     Change in current assets and liabilities, net of acquisitions of businesses:   (17,780)   (70,716)     Accounts receivable, net   (17,780)   (70,716)   (70,716)     Uniforms and other rental items in service   (33,732)   (72,336)     Prepaid expenses and other current assets and capitalized contract costs   (95,169)   (85,123)     Accounds compensation and related liabilities   (4,792)   (3.866)     Accured compensation and related liabilities   (4,792)   (3.866)     Accured compensation and related liabilities   (15,926)   (23.864)     Income taxes, current   (15,926)   (23.864)     Income taxes, current   (10,461)   (17.544)     Proceeds from sale of assets   13.300   —     Proceeds from sale of assets   3.200   —     Proceeds from sale of assets   3.300   —     Proceeds from sale of assets <td>Depreciation</td> <td></td> <td>175,261</td> <td></td> <td>164,380</td>	Depreciation		175,261		164,380	
Gain on sale of a cost method investment   —   (69,373     Gain on sale of business   —   (2,419)     Deferred income taxes   5,013   25,079     Change in current assets and liabilities, net of acquisitions of businesses:   (31,135)   (61,102)     Inventories, net   (31,135)   (61,102)   (17,780)   (70,716)     Uniforms and other rental items in service   (33,732)   (72,336)   (85,123)     Accounts payable   14,271   79   (3,614)   (17,592)   (3,866)     Accrued compensation and related liabilities   (4,792)   (3,866)   (3,614)     Income taxes, current   (15,926)   (22,884)   (10,461)   (17,740)     Net cash provided by operating activities:   934,549   670,717   Cash flows from investing activities:   934,549   670,717     Cash flows from sale of a cost method investment   —   73,342   Proceeds from sale of a cost method investment   —   73,342     Proceeds from sale of a cost method investment   —   73,342   (236,480)   (163,014)     Cash flows from financing activities   (236,480)	Amortization of intangible assets and capitalized contract costs		107,232		101,949	
Gain on sale of business—(2,419Deferred income taxes5,01325,079Change in current assets and liabilities, net of acquisitions of businesses:	Stock-based compensation		96,428		105,553	
Deferred income taxes   5,013   25,079     Change in current assets and liabilities, net of acquisitions of businesses:   (31,135)   (61,102     Accounts receivable, net   (17,780)   (70,716     Uniforms and other rental items in service   (33,732)   (72,336     Prepaid expenses and other current assets and capitalized contract costs   (95,169)   (85,123     Accounts payable   14,271   79     Accrued iiabilities and other   3,426   3,614     Income taxes, current   (15,926)   (23,864     Net cash provided by operating activities   934,549   670,717     Cash flows from investing activities:   2   2     Capital expenditures   (189,379)   (207,805     Proceeds from sale of a sests   13,300   -     Proceeds from sale of a sests   3,300   -     Proceeds from sale of business   -   3,242     Acquisitions of businesses, net of cash acquired   (47,850)   (7,403     Other, net   (2,090)   (6,804     Net cash used in investing activities:   (236,480)   (163,014 <td< td=""><td>Gain on sale of a cost method investment</td><td></td><td></td><td></td><td>(69,373)</td></td<>	Gain on sale of a cost method investment				(69,373)	
Change in current assets and liabilities, net of acquisitions of businesses:Accounts receivable, net(31,135)Accounts receivable, net(17,780)Uniforms and other rental items in service(33,732)Prepaid expenses and other current assets and capitalized contract costs(95,169)Accounts payable14,271Accrued compensation and related liabilities(4,792)Accrued liabilities and other3,426Accrued liabilities and other3,426Net cash provided by operating activities:934,549Capital expenditures(15,926)Purchase of investments(10,461)Proceeds from sale of assets13,300Proceeds from sale of assets-Proceeds from sale of businesses, net of cash acquired(47,850)Other, net(2,090)(6,804)(268,042)Net cash used in investing activities:(Payments) issuance of commercial paper, net(112,500)217,500Proceeds from sale of sock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224)(200,760Repurchase of common stock(261,327)(608,224)(200,760Repurchase of common stock(268,022)(656,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270)(27,865Cash and cash equivalents19(270)96,645(338,724 <td>Gain on sale of business</td> <td></td> <td></td> <td></td> <td>(2,419)</td>	Gain on sale of business				(2,419)	
Accounts receivable, net   (31,135)   (61,102     Inventories, net   (17,780)   (70,716     Uniforms and other rental items in service   (33,732)   (72,336     Prepaid expenses and other current assets and capitalized contract costs   (95,169)   (85,123     Accounts payable   14,271   79     Accrued compensation and related liabilities   (4,792)   (3,866     Accrued liabilities and other   3,426   3,614     Income taxes, current   (15,926)   (23,884     Net cash provided by operating activities   934,549   670,717     Cash flows from investing activities:   2   2     Capital expenditures   (189,379)   (207,805     Proceeds from sale of a cost method investment    73,342     Proceeds from sale of a cost method investment    3,200     Acquisitions of businesses, net of cash acquired   (47,850)   (7,403     Other, net   (2,090)   (6,804     Net cash used in investing activities:   (236,480)   (163,014     Cash flows from financing activities   (266,042)   (220,760	Deferred income taxes		5,013		25,079	
Inventories, net(17,780)(70,716Uniforms and other rental items in service(33,732)(72,336Prepaid expenses and other current assets and capitalized contract costs(95,169)(85,123Accounts payable14,27179Accrued compensation and related liabilities(4,792)(3,866Accrued liabilities and other3,4263,614Income taxes, current(15,926)(23,864Net cash provided by operating activities934,549670,717Cash flows from investing activities:(189,379)(207,805Purchase of investments(10,461)(17,544)Proceeds from sale of a cost method investment—73,342Proceeds from sale of business—3,200Acquisitions of businesses, net of cash acquired(47,850)(7,403)Other, net(2,090)(6,804)Net cash used in investing activities:(112,500)217,500)Proceeds from sale of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760)(220,760)Repurchase of commercial paper, net(112,500)217,500Proceeds from sale of business3,200(6,804Net cash used in investing activities:(268,042)(220,760)(Payments) issuance of commercial paper, net(112,500)217,500Proceeds from sale of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224)<	Change in current assets and liabilities, net of acquisitions of businesses:					
Uniforms and other rental items in service(33,732)(72,336Prepaid expenses and other current assets and capitalized contract costs(95,169)(85,123Accounts payable14,27179Accrued compensation and related liabilities(4,792)(3,866Accrued liabilities and other3,4263,614Income taxes, current(15,926)(23,864Net cash provided by operating activities:934,549670,717Cash flows from investing activities:(10,461)(17,544Proceeds from sale of assets13,300-Proceeds from sale of acost method investment-73,342Proceeds from sale of business-3,200Acquisitions of businesses, net of cash acquired(47,850)(7,403Other, net(2,090)(6,804Net cash used in investing activities:(236,480)(163,014Cash flows from financing activities(268,042)(220,760Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724 <td>Accounts receivable, net</td> <td></td> <td>(31,135)</td> <td></td> <td>(61,102)</td>	Accounts receivable, net		(31,135)		(61,102)	
Uniforms and other rental items in service(33,732)(72,336Prepaid expenses and other current assets and capitalized contract costs(95,169)(85,123Accounts payable14,27179Accrued compensation and related liabilities(4,792)(3,866Accrued liabilities and other3,4263,614Income taxes, current(15,926)(23,864Net cash provided by operating activities934,549670,717Cash flows from investing activities:(10,461)(17,544Proceeds from sale of assets13,300Proceeds from sale of a cost method investment73,342Proceeds from sale of business3,240Acquisitions of businesses, net of cash acquired(47,850)(7,403Other, net(2,090)(6,804(268,042)(220,760Proceeds from sale of commercial paper, net(112,500)217,500Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents137,796(57,865Cash and cash equivalents137,796(57,865Cash and cash equivalents137,796(57,865 </td <td>Inventories, net</td> <td></td> <td>(17,780)</td> <td></td> <td>(70,716)</td>	Inventories, net		(17,780)		(70,716)	
Prepaid expenses and other current assets and capitalized contract costs(95,169)(85,123)Accounts payable14,27179Accrued compensation and related liabilities(4,792)(3,866Accrued liabilities and other3,4263,614Income taxes, current(15,926)(23,864Net cash provided by operating activities934,549670,717Cash flows from investing activities:(10,461)(17,544Capital expenditures(10,461)(17,544Proceeds from sale of assets13,300Proceeds from sale of a cost method investment3,200Acquisitions of businesses, net of cash acquired(47,850)(7,403)Other, net(2,090)(6,804)(16,3014Net cash used in investing activities:(112,500)217,500Proceeds from sale of sock-based compensation awards81,54754,274Dividends paid(268,042)(220,760)Repurchase of commercial paper, net(112,500)217,500Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760)Repurchase of common stock(261,327)(608,224)Other, net30(8,088)Net cash used in financing activities(560,292)(565,298)Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865)Cash and cash equivalents at beginning of period96,645 <t< td=""><td>Uniforms and other rental items in service</td><td></td><td>(33,732)</td><td></td><td>(72,336)</td></t<>	Uniforms and other rental items in service		(33,732)		(72,336)	
Accrued compensation and related liabilities(4,792)(3,866Accrued liabilities and other3,4263,614Income taxes, current(15,926)(23,864Net cash provided by operating activities934,549670,717Cash flows from investing activities:(10,461)(17,544Proceeds from sale of assets13,300-Proceeds from sale of a cost method investment-73,342Proceeds from sale of business-3,200Acquisitions of businesses, net of cash acquired(47,850)(7,403)Other, net(2,090)(6,804)Net cash used in investing activities:(236,480)(163,014)Cash flows from financing activities:(268,042)(220,760)Proceeds from sale of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760)(8,088)Net cash used in financing activities(560,292)(565,298)Effect of exchange rate changes on cash and cash equivalents19(270)Net increase (decrease) in cash and cash equivalents137,796(57,865)Cash and cash equivalents137,796(57,865)Cash and cash equivalents at beginning of period96,645138,724	Prepaid expenses and other current assets and capitalized contract costs		(95,169)		(85,123)	
Accrued liabilities and other3,4263,614Income taxes, current(15,926)(23,864Net cash provided by operating activities934,549670,717Cash flows from investing activities:934,549670,717Cash flows from investing activities:(10,461)(17,544Proceeds from sale of assets13,300-Proceeds from sale of a cost method investment-73,342Proceeds from sale of business-3,200Acquisitions of businesses, net of cash acquired(47,850)(7,403)Other, net(2,090)(6,804)Net cash used in investing activities(236,480)(163,014)Cash flows from financing activities:(268,042)(220,760)Proceeds from sale of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760)(8,082,24)Other, net30(8,088,224)(260,292)(565,298)Effect of exchange rate changes on cash and cash equivalents19(270)Net increase (decrease) in cash and cash equivalents137,796(57,865)Cash and cash equivalents137,796(57,865)Cash and cash equivalents at beginning of period96,645138,724	Accounts payable		14,271		79	
Income taxes, current(15,926)(23,864Net cash provided by operating activities934,549670,717Cash flows from investing activities:934,549670,717Cash flows from investing activities:(189,379)(207,805Purchase of investments(10,461)(17,544Proceeds from sale of assets13,300Proceeds from sale of a cost method investment73,342Proceeds from sale of business3,200Acquisitions of businesses, net of cash acquired(47,850)(7,403)Other, net(2,090)(6,804Net cash used in investing activities(236,480)(163,014Cash flows from financing activities:(268,042)(220,760(Payments) issuance of commercial paper, net(112,500)217,500Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724	Accrued compensation and related liabilities		(4,792)		(3,866)	
Income taxes, current(15,926)(23,864Net cash provided by operating activities934,549670,717Cash flows from investing activities:Capital expenditures(189,379)(207,805Purchase of investments(10,461)(17,544Proceeds from sale of assets13,300-Proceeds from sale of a cost method investment-73,342Proceeds from sale of business-3,200Acquisitions of businesses, net of cash acquired(47,850)(7,403Other, net(2,090)(6,804Net cash used in investing activities(236,480)(163,014Cash flows from financing activities:(268,042)(220,760Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724			. ,		3,614	
Net cash provided by operating activities934,549670,717Cash flows from investing activities:Capital expenditures(189,379)(207,805Purchase of investments(10,461)(17,544Proceeds from sale of assets13,300-Proceeds from sale of a cost method investment-73,342Proceeds from sale of business-3,200Acquisitions of businesses, net of cash acquired(47,850)(7,403Other, net(2,090)(6,804Net cash used in investing activities(236,480)(163,014Cash flows from financing activities:(268,042)(220,760(Payments) issuance of commercial paper, net(112,500)217,500Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724	Income taxes, current		(15,926)		(23,864)	
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Capital expenditures(189,379)(207,805Purchase of investments(10,461)(17,544Proceeds from sale of assets13,300Proceeds from sale of a cost method investment73,342Proceeds from sale of business3,200Acquisitions of businesses, net of cash acquired(47,850)(7,403)Other, net(2,090)(6,804)Net cash used in investing activities(236,480)(163,014)Cash flows from financing activities:(112,500)217,500Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760)Repurchase of common stock(261,327)(608,224)Other, net30(8,088)Net cash used in financing activities(560,292)(565,298)Effect of exchange rate changes on cash and cash equivalents19(270)Net increase (decrease) in cash and cash equivalents137,796(57,865)Cash and cash equivalents at beginning of period96,645138,724	Cash flows from investing activities:					
Purchase of investments(10,461)(17,544Proceeds from sale of assets13,300—Proceeds from sale of a cost method investment—73,342Proceeds from sale of business—3,200Acquisitions of businesses, net of cash acquired(47,850)(7,403)Other, net(2,090)(6,804)Net cash used in investing activities(236,480)(163,014)Cash flows from financing activities:(112,500)217,500Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760)Repurchase of common stock(261,327)(608,224)Other, net30(8,088)Net cash used in financing activities(560,292)(565,298)Effect of exchange rate changes on cash and cash equivalents19(270)Net increase (decrease) in cash and cash equivalents137,796(57,865)Cash and cash equivalents at beginning of period96,645138,724			(189,379)		(207,805)	
Proceeds from sale of assets13,300—Proceeds from sale of a cost method investment—73,342Proceeds from sale of business—3,200Acquisitions of businesses, net of cash acquired(47,850)(7,403Other, net(2,090)(6,804Net cash used in investing activities(236,480)(163,014Cash flows from financing activities:(112,500)217,500Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724	Purchase of investments				,	
Proceeds from sale of a cost method investment73,342Proceeds from sale of business3,200Acquisitions of businesses, net of cash acquired(47,850)(7,403Other, net(2,090)(6,804Net cash used in investing activities(236,480)(163,014Cash flows from financing activities:(112,500)217,500Proceeds from exercise of commercial paper, net(112,500)217,500Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724	Proceeds from sale of assets		. ,			
Proceeds from sale of business	Proceeds from sale of a cost method investment				73,342	
Acquisitions of businesses, net of cash acquired(47,850)(7,403Other, net(2,090)(6,804Net cash used in investing activities(236,480)(163,014Cash flows from financing activities:(112,500)217,500Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724	Proceeds from sale of business					
Other, net(2,090)(6,804Net cash used in investing activities(236,480)(163,014 <b>Cash flows from financing activities:</b> (Payments) issuance of commercial paper, net(112,500)217,500Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724	Acquisitions of businesses, net of cash acquired		(47,850)			
Net cash used in investing activities(236,480)(163,014Cash flows from financing activities: (Payments) issuance of commercial paper, net(112,500)217,500Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724	Other, net		. ,		(6,804)	
(Payments) issuance of commercial paper, net(112,500)217,500Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724			· · · · · ·		(163,014)	
(Payments) issuance of commercial paper, net(112,500)217,500Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724	Cash flows from financing activities:					
Proceeds from exercise of stock-based compensation awards81,54754,274Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724	-		(112,500)		217.500	
Dividends paid(268,042)(220,760Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724						
Repurchase of common stock(261,327)(608,224Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724	·					
Other, net30(8,088Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724			. ,			
Net cash used in financing activities(560,292)(565,298Effect of exchange rate changes on cash and cash equivalents19(270Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724	•				(8,088)	
Net increase (decrease) in cash and cash equivalents137,796(57,865Cash and cash equivalents at beginning of period96,645138,724		_			(565,298)	
Cash and cash equivalents at beginning of period 96,645 138,724	Effect of exchange rate changes on cash and cash equivalents		19		(270)	
Cash and cash equivalents at beginning of period 96,645 138,724	Net increase (decrease) in cash and cash equivalents		137,796		(57,865)	
					138,724	
	Cash and cash equivalents at end of period	\$	234,441	\$	80,859	

### Cintas Corporation Consolidated Condensed Statements of Income (Unaudited) (In thousands except per share data)

		Three Months Ended							
	Fe	bruary 29, 2020	F	ebruary 28, 2019	% Change				
Revenue:									
Uniform rental and facility services	\$	1,448,021	\$	1,358,322	6.6%				
Other		362,627		324,008	11.9%				
Total revenue		1,810,648		1,682,330	7.6%				
Costs and expenses:									
Cost of uniform rental and facility services		784,930		748,971	4.8%				
Cost of other		201,323		178,206	13.0%				
Selling and administrative expenses		509,743		476,099	7.1%				
G&K Services, Inc. integration expenses				799	(100.0)%				
Operating income		314,652		278,255	13.1%				
Interest income		(347)		(70)	395.7%				
Interest expense		25,943		26,770	(3.1)%				
Income before income taxes		289,056		251,555	14.9%				
Income taxes		54,536		50,632	7.7%				
Income from continuing operations		234,520		200,923	16.7%				
Income from discontinued operations, net of tax				2,411	(100.0)%				
Net income	\$	234,520	\$	203,334	15.3%				
Basic earnings per share:									
Continuing operations	\$	2.23	\$	1.89	18.0%				
Discontinued operations		0.00		0.02	(100.0)%				
Basic earnings per share	\$	2.23	\$	1.91	16.8%				
Diluted earnings per share:									
Continuing operations	\$	2.16	\$	1.83	18.0%				
Discontinued operations		0.00		0.02	(100.0)%				
Diluted earnings per share	\$	2.16	\$	1.85	16.8%				
Weighted average number of shares outstanding		104,245		105,080					
Diluted average number of shares outstanding		107,588		108,162					

### Cintas Corporation Consolidated Condensed Statements of Income (Unaudited) (In thousands except per share data)

	Nine Months Ended							
	Fe	bruary 29, 2020	F	ebruary 28, 2019	% Change			
Revenue:								
Uniform rental and facility services	\$	4,372,524	\$	4,124,038	6.0%			
Other		1,093,012		974,535	12.2%			
Total revenue		5,465,536		5,098,573	7.2%			
Costs and expenses:								
Cost of uniform rental and facility services		2,338,543		2,256,543	3.6%			
Cost of other		601,065		537,007	11.9%			
Selling and administrative expenses		1,570,666		1,472,404	6.7%			
G&K Services, Inc. integration expenses				13,496	(100.0)%			
Operating income		955,262		819,123	16.6%			
Gain on sale of a cost method investment		_		69,373	(100.0)%			
Interest income		(792)		(957)	(17.2)%			
Interest expense		79,441		75,954	4.6%			
		070.040		040 400	7.00/			
Income before income taxes		876,613		813,499	7.8%			
Income taxes		144,838		157,035	(7.8)%			
Income from continuing operations		731,775		656,464	11.5%			
(Loss) income from discontinued operations, net of tax	_	(323)	•	2,398	(113.5)%			
Net income	\$	731,452	\$	658,862	11.0%			
Basic earnings per share:								
Continuing operations	\$	6.98	\$	6.10	14.4%			
Discontinued operations	Ψ	0.90	Ψ	0.10	(100.0)%			
Basic earnings per share	\$	6.98	\$	6.12	14.1%			
Dasic earnings per share	<u>Ψ</u>	0.30	Ψ	0.12	14.170			
Diluted earnings per share:								
Continuing operations	\$	6.76	\$	5.91	14.4%			
Discontinued operations		0.00		0.02	(100.0)%			
Diluted earnings per share	\$	6.76	\$	5.93	14.0%			
Weighted average number of shares outstanding		103,840		106,147				

### CINTAS CORPORATION SUPPLEMENTAL DATA

#### **Gross Margin and Net Income Margin Results**

Three Mon	ths Ended
February 29, 2020	February 28, 2019
45.8%	44.9%
44.5%	45.0%
45.5%	44.9%
13.0%	11.9%
Nine Mont	hs Ended
February 29, 2020	February 28, 2019
46.5%	45.3%
45.0%	44.9%
46.2%	45.2%
13.4%	12.9%
	2020 45.8% 44.5% 45.5% 13.0% Nine Mont February 29, 2020 46.5% 45.0% 46.2%

#### Reconciliation of Non-GAAP Financial Measures and Regulation G Disclosure

The press release contains non-GAAP financial measures within the meaning of Regulation G promulgated by the Securities and Exchange Commission. To supplement its consolidated condensed financial statements presented in accordance with U.S. generally accepted accounting principles (GAAP), the Company provides the additional non-GAAP financial measures of earnings per diluted share, cash flow and workday adjusted revenue growth. The Company believes that these non-GAAP financial measures are appropriate to enhance understanding of its past performance as well as prospects for future performance. A reconciliation of the differences between these non-GAAP financial measures with the most directly comparable financial measures calculated in accordance with GAAP are shown in the tables within the narrative of the press release or below.

#### **Earnings Per Share Results**

	Three Months Ended								
	February 29, 2020			bruary 28, 2019	Growth vs. Fiscal 2019				
EPS - continuing operations	\$	2.16	\$	1.83					
G&K Services, Inc. integration expenses		_		0.01					
EPS excluding above items	\$	2.16	\$	1.84	17.4%				

		Nine Months Ended								
		February 29, 2020	Februa 201		Growth vs. Fiscal 2019					
EPS - continuing operations		6.76	\$	5.91						
G&K Services, Inc. integration expenses		—		0.09						
One-time gain on sale of investment		—		(0.47)						
EPS excluding above items	0,	6.76	\$	5.53	22.2%					

### **Computation of Free Cash Flow**

		Nine Mon	ths I	Ended
	<b>February 29,</b> Feb <b>2020</b>			
Net cash provided by operations	\$	934,549	\$	670,717
Capital expenditures		(189,379)		(207,805)
Free cash flow	\$	745,170	\$	462,912

Management uses free cash flow to assess the financial performance of the Company. Management believes that free cash flow is useful to investors because it relates the operating cash flow of the Company to the capital that is spent to continue, improve and grow business operations.

### Computation of Growth on a Constant Workday Basis

		Thre	e N	Ionths Ended		Nine Months Ended							
	F	ebruary 29, 2020			Growth %	-	February 29, 2020				ebruary 28, 2019	Growth %	
		А		В	G			I		J	0		
Revenue	\$	1,810,648	\$	1,682,330	7.6%	_	\$	5,465,536	\$	5,098,573	7.2%		
					G=(A-B)/B	-					O=(I-J)/J		
		С		D				К		L			
Workdays in the period		65		64				195		195			
		E		F	Н			M		N	Р		
Revenue adjusted for workday difference	\$	1,782,792	\$	1,682,330	6.0%		\$	5,465,536	\$	5,098,573	7.2%		
		E=(A/C)*D		F=(B/D)*D	H=(E-F)/F			M=(I/K)*L		N=(J/L)*L	P=(M-N)/N		

Management believes that workday adjusted revenue growth is valuable to investors because it reflects the revenue performance compared to a prior period with the same number of revenue generating days.

## SUPPLEMENTAL SEGMENT DATA

		niform Rental and Facility Services	а	First Aid nd Safety Services		All Other	С	corporate		Total
For the three months ended February	29, 3	2020								
Revenue	\$	1,448,021	\$	170,541	\$	192,086	\$		\$	1,810,648
Gross margin	\$	663,091	\$	81,910	\$	79,394	\$	—	\$	824,395
Selling and administrative expenses	\$	391,462	\$	57,218	\$	61,063	\$	—	\$	509,743
Interest income	\$	_	\$	_	\$	_	\$	(347)	\$	(347)
Interest expense	\$	_	\$	—	\$		\$	25,943	\$	25,943
Income (loss) before income taxes	\$	271,629	\$	24,692	\$	18,331	\$	(25,596)	\$	289,056
For the three months ended February 28	3, 20	19								
Revenue	\$	1,358,322	\$	149,170	\$	174,838	\$		\$	1,682,330
Gross margin	\$	609,351	\$	71,890	\$	73,912	\$	_	\$	755,153
Selling and administrative expenses	\$	369,414	\$	50,268	\$	56,417	\$	_	\$	476,099
G&K Services, Inc. integration expenses	\$	799	\$	_	\$	_	\$	_	\$	799
Interest income	\$	—	\$	—	\$	—	\$	(70)	\$	(70)
Interest expense	\$	_	\$	—	\$	—	\$	26,770	\$	26,770
Income (loss) before income taxes	\$	239,138	\$	21,622	\$	17,495	\$	(26,700)	\$	251,555
For the nine months ended February			۴	540.000	¢	500 740	•		¢	5 405 500
Revenue	\$	4,372,524	\$	512,299	\$	580,713	\$		\$	5,465,536
Gross margin	\$	2,033,981	\$	248,272	\$	243,675	\$		\$	2,525,928
Selling and administrative expenses	\$	1,206,982	\$	174,170	\$	189,514	\$	(700)	\$	1,570,666
Interest income	\$		\$		\$		\$	(792)		(792)
Interest expense	\$		\$		\$		\$	79,441	\$	79,441
Income (loss) before income taxes	\$	826,999	\$	74,102	\$	54,161	\$	(78,649)	\$	876,613
For the nine months ended February 28	, 201	9								
Revenue	\$	4,124,038	\$	455,935	\$	518,600	\$		\$	5,098,573
Gross margin	\$	1,867,495	\$	219,045	\$	218,483	\$	_	\$	2,305,023
Selling and administrative expenses	\$	1,140,436	\$	154,112	\$	177,856	\$		\$	1,472,404
G&K Services, Inc. integration expenses	\$	13,496	\$	_	\$	_	\$	_	\$	13,496
Gain on sale of a cost method investment	\$	_	\$	_	\$		\$	69,373	\$	69,373
Interest income	\$	_	\$	—	\$		\$	(957)	\$	(957)
Interest expense	\$	_	\$	_	\$	_	\$	75,954	\$	75,954
Income (loss) before income taxes	\$	713,563	\$	64,933	\$	40,627	\$	(5,624)	\$	813,499