FOR IMMEDIATE RELEASE March 23, 2022

Cintas Corporation Announces Fiscal 2022 Third Quarter Results

CINCINNATI, March 23, 2022 -- Cintas Corporation (Nasdaq: CTAS) today reported results for its fiscal 2022 third quarter ended February 28, 2022. Revenue for the third quarter of fiscal 2022 was \$1.96 billion compared to \$1.78 billion in last year's third quarter, an increase of 10.3%. The organic revenue growth rate for the third quarter of fiscal 2022, which adjusts for the impacts of acquisitions, divestitures and foreign currency exchange rate fluctuations, was 10.0%.

Gross margin for the third quarter of fiscal 2022 was \$898.2 million compared to \$809.5 million in last year's third quarter. Gross margin as a percentage of revenue was 45.8% for the third quarter of fiscal 2022 compared to 45.6% in last year's third quarter. Energy expenses comprised of gasoline, natural gas and electricity were 45 basis points higher during the third quarter of fiscal 2022 compared to last year's third quarter.

Operating income for the third quarter of fiscal 2022 was \$407.6 million compared to \$326.5 million in last year's third quarter. Operating income as a percentage of revenue was 20.8% in the third quarter of fiscal 2022 compared to 18.4% in last year's third quarter. Fiscal 2022 third quarter operating income included a \$30.2 million gain on an equity method investment transaction. The gain was recorded in selling and administrative expenses. Excluding this gain, fiscal 2022 third quarter operating income as a percentage of revenue was 19.3%, an increase of 90 basis points from last year's third quarter.

Net income was \$315.4 million for the third quarter of fiscal 2022 compared to \$258.4 million in last year's third quarter. Third quarter of fiscal 2022 diluted earnings per share (EPS) was \$2.97 compared to \$2.37 in last year's third quarter. Fiscal 2022 third quarter diluted EPS contained \$0.28 from the gain on an equity method investment transaction, which included a related \$0.07 tax rate benefit. Excluding this gain and the related tax impact, fiscal 2022 third quarter diluted EPS was \$2.69 compared to \$2.37 in last year's third quarter, a 13.5% increase from last year's diluted EPS.

Fiscal 2022 third quarter net cash provided by operating activities was \$393.3 million compared to \$331.9 million in last year's third quarter, an increase of 18.5%. During the third quarter of fiscal 2022 and through March 22, 2022, Cintas purchased \$584.2 million of Cintas common stock under its buyback program. On March 15, 2022, Cintas paid shareholders an aggregate of \$99.0 million in quarterly dividends.

Todd M. Schneider, Cintas' President and Chief Executive Officer, stated, "We are pleased with our third quarter financial results, led by a revenue increase of 10.3%. Excluding the gain previously mentioned, operating income and diluted EPS increased significantly despite inflation. Our financial results are indicative of our strong value proposition. Businesses prioritize image, cleanliness, safety and compliance and, challenged with labor scarcity and rising costs, increasingly count on Cintas to help get them **Ready for the Workday**®."

Mr. Schneider concluded, "We are increasing our financial guidance. We expect our fiscal 2022 fourth quarter revenue to be in the range of \$1.96 billion to \$2.02 billion and diluted EPS to be in the range of \$2.54 to \$2.74. Our fourth quarter fiscal 2022 effective tax rate is expected to be approximately 23.2% compared to a rate of 19.4% for last year's fourth quarter. The expected higher effective tax rate is anticipated to negatively impact fiscal 2022 fourth quarter diluted EPS guidance by approximately \$0.14 and diluted EPS growth by approximately 560 basis points. Our financial guidance includes share buybacks through March 22, 2022 but does not include the impact of any future share buybacks."

Cintas

Cintas Corporation helps more than one million businesses of all types and sizes get Ready[™] to open their doors with confidence every day by providing products and services that help keep their customers' facilities and employees clean, safe and looking their best. With offerings including uniforms, mats, mops, restroom supplies, first aid and safety products, fire extinguishers and testing, and safety training, Cintas helps customers get Ready for the Workday[®]. The Company is also the creator of the Total Clean Program — a first-of-its-kind service that includes scheduled delivery of essential cleaning supplies, hygienically clean laundering, and sanitizing and disinfecting products and services. Headquartered in Cincinnati, Cintas is a publicly held Fortune 500 company traded over the Nasdaq Global Select Market under the symbol CTAS and is a component of both the Standard & Poor's 500 Index and Nasdaq-100 Index.

Cintas will host a live webcast to review the fiscal 2022 third quarter results today at 10:00 a.m., Eastern Time. The webcast will be available to the public on Cintas' website at www.Cintas.com. A replay of the webcast will be available approximately two hours after the completion of the live call and will remain available for two weeks.

CAUTION CONCERNING FORWARD-LOOKING STATEMENTS

The Private Securities Litigation Reform Act of 1995 provides a safe harbor from civil litigation for forward-looking statements. Forward-looking statements may be identified by words such as "estimates." "anticipates." "predicts." "projects." "projects." "projects." "projects." "intends," "target," "forecast," "believes," "seeks," "could," "should," "may" and "will" or the negative versions thereof and similar words, terms and expressions and by the context in which they are used. Such statements are based upon current expectations of Cintas and speak only as of the date made. You should not place undue reliance on any forward-looking statement. We cannot guarantee that any forward-looking statement will be realized. These statements are subject to various risks, uncertainties, potentially inaccurate assumptions and other factors that could cause actual results to differ from those set forth in or implied by this Press Release. Factors that might cause such a difference include, but are not limited to, the possibility of greater than anticipated operating costs including energy and fuel costs; lower sales volumes; loss of customers due to outsourcing trends; the performance and costs of integration of acquisitions; fluctuations in costs of materials and labor including increased medical costs; costs and possible effects of union organizing activities; failure to comply with government regulations concerning employment discrimination, employee pay and benefits and employee health and safety; the effect on operations of exchange rate fluctuations, tariffs and other political, economic and regulatory risks; uncertainties regarding any existing or newly-discovered expenses and liabilities related to environmental compliance and remediation; the cost, results and ongoing assessment of internal controls for financial reporting; the effect of new accounting pronouncements; disruptions caused by the inaccessibility of computer systems data, including cybersecurity risks; the initiation or outcome of litigation, investigations or other proceedings; higher assumed sourcing or distribution costs of products; the disruption of operations from catastrophic or extraordinary events including viral pandemics such as the COVID-19 coronavirus; the amount and timing of repurchases of our common stock, if any; changes in federal and state tax and labor laws; and the reactions of competitors in terms of price and service. Cintas undertakes no obligation to publicly release any revisions to any forward-looking statements or to otherwise update any forward-looking statements whether as a result of new information or to reflect events, circumstances or any other unanticipated developments arising after the date on which such statements are made. A further list and description of risks, uncertainties and other matters can be found in our Annual Report on Form 10-K for the year ended May 31, 2021 and in our reports on Forms 10-Q and 8-K. The risks and uncertainties described herein are not the only ones we may face. Additional risks and uncertainties presently not known to us, or that we currently believe to be immaterial, may also harm our business.

For additional information, contact:

J. Michael Hansen, Executive Vice President and Chief Financial Officer - 513-972-2079

Paul F. Adler, Vice President - Treasurer & Investor Relations - 513-972-4195

Cintas Corporation Consolidated Condensed Balance Sheets (In thousands except per share data)

	F	ebruary 28, 2022		May 31, 2021
		(Unaudited)		
ASSETS				
Current assets:				
Cash and cash equivalents	\$	84,136	\$	493,640
Accounts receivable, net		1,004,632		901,710
Inventories, net		486,750		481,797
Uniforms and other rental items in service		881,734		810,104
Income taxes, current		66,047		22,282
Prepaid expenses and other current assets		163,442		133,776
Total current assets	'	2,686,741		2,843,309
Property and equipment, net		1,312,176		1,318,438
Investments		259,930		274,616
Goodwill		3,032,738		2,913,069
Service contracts, net		402,366		408,445
Operating lease right-of-use assets, net		167,995		168,532
Other assets, net		306,654		310,414
	\$	8,168,600	\$	8,236,823
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LIABILITIES AND SHAREHOLDERS' EQUITY				
Current liabilities:				
Accounts payable	\$	235,051	\$	230,786
Accrued compensation and related liabilities		212,481		241,469
Accrued liabilities		622,797		518,910
Operating lease liabilities, current		44,105		43,850
Debt due within one year		1,509,056		899,070
Total current liabilities		2,623,490		1,934,085
Long-term liabilities:				
Debt due after one year		1,343,513		1,642,833
Deferred income taxes		430,695		386,647
Operating lease liabilities		131,224		130,774
Accrued liabilities		345,778		454,637
Total long-term liabilities		2,251,210		2,614,891
Shareholders' equity:				
Preferred stock, no par value: 100,000 shares authorized, none outstanding		_		_
Common stock, no par value, and paid-in capital: 425,000,000 shares authorized FY 2022: 190,693,424 issued and 102,415,971 outstanding FY 2021: 189,071,185 issued and 104,061,391 outstanding		1,729,525		1,516,202
Retained earnings		8,522,327		7,877,015
Treasury stock: FY 2022: 88,277,453 shares FY 2021: 85,009,794 shares		(6,970,099)		(5,736,258)
Accumulated other comprehensive income		12,147		30,888
Total shareholders' equity		3,293,900		3,687,847
	\$	8,168,600	\$	8,236,823

Cintas Corporation Consolidated Condensed Statements of Cash Flows (Unaudited) (In thousands)

Cash flows from operating activities: 2022 2021 Net income \$ 941,296 \$ 843,246 Adjustments to reconcile net income to net cash provided by operating activities: 184,464 182,132 Amortization of intangible assets and capitalized contract costs 112,859 107,688 Stock-based compensation 83,687 83,422 Gain on equity method investment transaction (30,151) — Gain on sale of operating assets (12,129) (21,866) Deferred income taxes 42,652 (36,258) Change in current assets and liabilities, net of acquisitions of businesses: (99,223) (63,178) Accounts receivable, net (99,223) (63,178) Uniforms and other rental items in service (77,584) (6,268) Prepaid expenses and other current assets and capitalized contract costs (77,450) (76,97) Accounts payable 6,168 5,113 Accrued compensation and related liabilities (28,400) 97,474 Accrued liabilities and other (17,717) (1,35) Income taxes, current (43,728) (84,68)		Nine Months Ended			
Net income \$ 941,296 \$ 843,246 Adjustments to reconcile net income to net cash provided by operating activities: 184,464 182,132 Depreciation 184,464 182,132 Amortization of intangible assets and capitalized contract costs 112,859 107,688 Stock-based compensation 83,687 83,422 Gain on equity method investment transaction (30,151) — Gain on sale of operating assets (12,129) (21,866) Deferred income taxes 42,652 (36,250) Change in current assets and liabilities, net of acquisitions of businesses: (99,223) (63,176) Accounts receivable, net (99,223) (63,176) Uniforms and other rental items in service (77,584) (6,260) Prepaid expenses and other current assets and capitalized contract costs (77,450) (76,97) Accounts payable 6,168 5,113 Accrued compensation and related liabilities (28,400) 97,474 Accrued liabilities and other (17,717) (1,357) Income taxes, current (43,728) (84,68) Net cash provided by operating activities 987,055 904,818		February 28, 2022	February 28, 2021		
Adjustments to reconcile net income to net cash provided by operating activities: Depreciation 184,464 182,133 Amortization of intangible assets and capitalized contract costs 112,859 107,683 Stock-based compensation 83,687 83,423 Gain on equity method investment transaction (30,151) — Gain on sale of operating assets (12,129) (21,863 Deferred income taxes 42,652 (36,253 Change in current assets and liabilities, net of acquisitions of businesses: Accounts receivable, net (99,223) (63,173 Inventories, net (2,311 (123,673 Inventories and other current assets and capitalized contract costs (77,584) (6,263 Accounts payable 6,168 5,113 Accrued compensation and related liabilities (28,400) 97,474 Accrued liabilities and other (17,717) (1,353 Income taxes, current (43,728) (84,683) Net cash provided by operating activities 987,055 904,813	Cash flows from operating activities:				
Depreciation 184,464 182,133 Amortization of intangible assets and capitalized contract costs 112,859 107,683 Stock-based compensation 83,687 83,422 Gain on equity method investment transaction (30,151) — Gain on sale of operating assets (12,129) (21,867) Deferred income taxes 42,652 (36,255) Change in current assets and liabilities, net of acquisitions of businesses: (99,223) (63,176) Inventories, net 2,311 (123,676) Uniforms and other rental items in service (77,584) (6,266) Prepaid expenses and other current assets and capitalized contract costs (77,450) (76,977) Accounts payable 6,168 5,113 Accrued compensation and related liabilities (28,400) 97,474 Accrued liabilities and other (17,717) (1,357) Income taxes, current (43,728) (84,687) Net cash provided by operating activities 987,055 904,818	Net income	\$ 941,296	843,246		
Amortization of intangible assets and capitalized contract costs Stock-based compensation Gain on equity method investment transaction Gain on sale of operating assets Deferred income taxes Change in current assets and liabilities, net of acquisitions of businesses: Accounts receivable, net Uniforms and other rental items in service Prepaid expenses and other current assets and capitalized contract costs Accounts payable Accrued compensation and related liabilities Accrued liabilities and other (17,717) Income taxes, current (130,151) (21,867) (21,867) (21,867) (21,867) (22,310) (23,407) (23,477) (24,407) (25,477) (26,407) (27,584) (28,400) (28,400) (28,400) (28,400) (28,400) (28,400) (28,408) (28,408) (28,408) (28,408) (28,408)	Adjustments to reconcile net income to net cash provided by operating activities:				
Stock-based compensation 83,687 83,427 Gain on equity method investment transaction (30,151) Gain on sale of operating assets (12,129) (21,867) Deferred income taxes 42,652 (36,259) Change in current assets and liabilities, net of acquisitions of businesses: Accounts receivable, net (99,223) (63,178) Inventories, net 2,311 (123,678) Uniforms and other rental items in service (77,584) (6,269) Prepaid expenses and other current assets and capitalized contract costs (77,450) (76,977) Accounts payable 6,168 5,113 Accrued compensation and related liabilities (28,400) 97,474 Accrued liabilities and other (17,717) (1,357) Income taxes, current (43,728) (84,687) Net cash provided by operating activities 987,055 904,818	Depreciation	184,464	182,132		
Gain on equity method investment transaction(30,151)—Gain on sale of operating assets(12,129)(21,86)Deferred income taxes42,652(36,25)Change in current assets and liabilities, net of acquisitions of businesses:(99,223)(63,17)Accounts receivable, net(99,223)(63,17)Inventories, net2,311(123,67)Uniforms and other rental items in service(77,584)(6,26)Prepaid expenses and other current assets and capitalized contract costs(77,450)(76,97)Accounts payable6,1685,113Accrued compensation and related liabilities(28,400)97,47Accrued liabilities and other(17,717)(1,35)Income taxes, current(43,728)(84,68)Net cash provided by operating activities987,055904,818	Amortization of intangible assets and capitalized contract costs	112,859	107,689		
Gain on sale of operating assets(12,129)(21,86)Deferred income taxes42,652(36,25)Change in current assets and liabilities, net of acquisitions of businesses:(99,223)(63,17)Accounts receivable, net(99,223)(63,17)Inventories, net2,311(123,67)Uniforms and other rental items in service(77,584)(6,26)Prepaid expenses and other current assets and capitalized contract costs(77,450)(76,97)Accounts payable6,1685,113Accrued compensation and related liabilities(28,400)97,474Accrued liabilities and other(17,717)(1,35)Income taxes, current(43,728)(84,68)Net cash provided by operating activities987,055904,815	Stock-based compensation	83,687	83,421		
Deferred income taxes Change in current assets and liabilities, net of acquisitions of businesses: Accounts receivable, net Inventories, net Uniforms and other rental items in service Prepaid expenses and other current assets and capitalized contract costs Accounts payable Accounts payable Accrued compensation and related liabilities Accrued liabilities and other Income taxes, current Net cash provided by operating activities (36,255 (36,255 (36,255 (36,255 (36,255 (99,223) (63,176 (123,676 (77,584) (6,266 (77,584) (77,584) (77,450) (76,976 (76,976 (77,450) (76,977 (17,450) (76,976 (17,717) (17,357) (17,357 (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357) (17,357	Gain on equity method investment transaction	(30,151) —		
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Accounts receivable, net Inventories, net Uniforms and other rental items in service Prepaid expenses and other current assets and capitalized contract costs Accounts payable Accrued compensation and related liabilities Accrued liabilities and other Income taxes, current Net cash provided by operating activities (99,223) (63,178 (77,584) (77,584) (6,269 (77,450) (76,97) (76,97) (76,97) (76,97) (77,450) (76,97) (76,97) (76,97) (77,450) (77,450) (77,450) (76,97) (76,97) (77,450) (77,450) (77,450) (76,97) (76,97) (76,97) (77,450) (77,450) (77,450) (76,97) (76,97) (77,450) (77,450) (77,450) (76,97) (76,97) (77,450) (77,450) (76,97) (76,97) (76,97) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,450) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,584) (77,5	Deferred income taxes	42,652	(36,259)		
Inventories, net Uniforms and other rental items in service Prepaid expenses and other current assets and capitalized contract costs Accounts payable Accrued compensation and related liabilities Accrued liabilities and other Income taxes, current Net cash provided by operating activities (123,678 (77,584) (6,269 (77,450) (76,977 (76,977 (28,400) 97,474 (28,400) 97,474 (17,717) (1,357 (43,728) (84,687 987,055 904,818	Change in current assets and liabilities, net of acquisitions of businesses:				
Uniforms and other rental items in service (77,584) (6,269) Prepaid expenses and other current assets and capitalized contract costs (77,450) (76,97) Accounts payable 6,168 5,113 Accrued compensation and related liabilities (28,400) 97,474 Accrued liabilities and other (17,717) (1,357) Income taxes, current (43,728) (84,687) Net cash provided by operating activities 987,055 904,818	Accounts receivable, net	(99,223	3) (63,178)		
Prepaid expenses and other current assets and capitalized contract costs (77,450) (76,977) Accounts payable 6,168 5,113 Accrued compensation and related liabilities (28,400) 97,474 Accrued liabilities and other (17,717) (1,357) Income taxes, current (43,728) (84,687) Net cash provided by operating activities 987,055 904,818	Inventories, net	2,311	(123,678)		
Accounts payable6,1685,113Accrued compensation and related liabilities(28,400)97,474Accrued liabilities and other(17,717)(1,357)Income taxes, current(43,728)(84,687)Net cash provided by operating activities987,055904,818	Uniforms and other rental items in service	(77,584	(6,269)		
Accrued compensation and related liabilities (28,400) 97,474 Accrued liabilities and other (17,717) (1,357) Income taxes, current (43,728) (84,687) Net cash provided by operating activities 987,055 904,818	Prepaid expenses and other current assets and capitalized contract costs	(77,450) (76,971)		
Accrued liabilities and other (17,717) (1,357) Income taxes, current (43,728) (84,687) Net cash provided by operating activities 987,055 904,818	Accounts payable	6,168	5,113		
Income taxes, current (43,728) (84,683) Net cash provided by operating activities 987,055 904,815	Accrued compensation and related liabilities	(28,400	97,474		
Income taxes, current (43,728) (84,687) Net cash provided by operating activities 987,055 904,815	Accrued liabilities and other	(17,717	') (1,357)		
Net cash provided by operating activities 987,055 904,815	Income taxes, current	(43,728			
Cash flows from investing activities:	Net cash provided by operating activities	· ·	, ,		
	Cash flows from investing activities:				
Capital expenditures (165,851) (100,410	Capital expenditures	(165,851	(100,410)		
Purchases of investments (6,024) (7,873	Purchases of investments	(6,024	(7,873)		
Proceeds from sale of operating assets, net of cash disposed 15,347 32,490	Proceeds from sale of operating assets, net of cash disposed	15,347	32,490		
Acquisitions of businesses, net of cash acquired (150,844) (7,570	Acquisitions of businesses, net of cash acquired	(150,844	(7,570)		
Other, net(8,939) (5,30	Other, net	(8,939	(5,301)		
Net cash used in investing activities (316,311) (88,664	Net cash used in investing activities	(316,311) (88,664)		
Cash flows from financing activities:	Cash flows from financing activities:				
Issuance of commercial paper, net 559,210 -	Issuance of commercial paper, net	559,210	_		
Repayment of debt (250,000) -	Repayment of debt	(250,000	·) —		
Proceeds from exercise of stock-based compensation awards 117,636 120,049	Proceeds from exercise of stock-based compensation awards	117,636	120,049		
Dividends paid (276,922) (371,818	Dividends paid	(276,922	2) (371,818)		
Repurchase of common stock (1,221,841) (154,490	Repurchase of common stock	(1,221,841) (154,490)		
Other, net (6,657) (3,836	Other, net	(6,657	') (3,836)		
Net cash used in financing activities (1,078,574) (410,099)	Net cash used in financing activities	(1,078,574	(410,095)		
Effect of exchange rate changes on cash and cash equivalents (1,674) 2,153	Effect of exchange rate changes on cash and cash equivalents	(1,674	2,153		
Net (decrease) increase in cash and cash equivalents (409,504) 408,209	Net (decrease) increase in cash and cash equivalents	(409,504	408,209		
Cash and cash equivalents at beginning of period 493,640 145,402	Cash and cash equivalents at beginning of period	493,640	145,402		
Cash and cash equivalents at end of period \$84,136 \$553,61	Cash and cash equivalents at end of period	\$ 84,136	5 \$ 553,611		

Cintas Corporation Consolidated Condensed Statements of Income (Unaudited)

(In thousands except per share data)

		Three Months Ended							
	Fe	bruary 28, 2022	F	ebruary 28, 2021	% Change				
Revenue:									
Uniform rental and facility services	\$	1,553,320	\$	1,417,865	9.6%				
Other		407,222		359,191	13.4%				
Total revenue		1,960,542		1,777,056	10.3%				
Costs and expenses:									
Cost of uniform rental and facility services		834,082		761,850	9.5%				
Cost of other		228,306		205,690	11.0%				
Selling and administrative expenses		490,549		483,048	1.6%				
Operating income		407,605		326,468	24.9%				
Interest income		(56)		(87)	(35.6)%				
Interest expense		22,030		24,552	(10.3)%				
Income before income taxes		385,631		302,003	27.7%				
Income taxes		70,183		43,619	60.9%				
Net income	\$	315,448	\$	258,384	22.1%				
Basic earnings per share	\$	3.04	\$	2.44	24.6%				
Diluted earnings per share	\$	2.97	\$	2.37	25.3%				
	<u> </u>								
Basic weighted average common shares outstanding		103,388		105,264					
Diluted weighted average common shares outstanding		105,641		107,996					

Cintas Corporation Consolidated Condensed Statements of Income (Unaudited)

(In thousands except per share data)

	Nine Months Ended						
	Fe	bruary 28, 2022	F	ebruary 28, 2021	% Change		
Revenue:							
Uniform rental and facility services	\$	4,596,767	\$	4,222,764	8.9%		
Other		1,183,006		1,057,914	11.8%		
Total revenue		5,779,773		5,280,678	9.5%		
Costs and expenses:							
Cost of uniform rental and facility services		2,430,644		2,217,073	9.6%		
Cost of other		663,078		608,004	9.1%		
Selling and administrative expenses		1,503,117		1,426,555	5.4%		
Operating income		1,182,934		1,029,046	15.0%		
Interest income		(168)		(369)	(54.5)%		
Interest expense		65,786		73,659	(10.7)%		
Income before income taxes		1,117,316		955,756	16.9%		
Income taxes		176,020		112,510	56.4%		
Net income	\$	941,296	\$	843,246	11.6%		
Basic earnings per share	\$	9.05	\$	7.99	13.3%		
Diluted earnings per share	\$	8.84	\$	7.78	13.6%		
Basic weighted average common shares outstanding		103,438		104,782			
Diluted weighted average common shares outstanding		105,896		107,696			

CINTAS CORPORATION SUPPLEMENTAL DATA

Gross Margin and Net Income Margin Results

	Three Mor	iths Ended	Nine Mon	hs Ended		
	February 28, 2022	February 28, 2021	February 28, 2022	February 28, 2021		
Uniform rental and facility services gross margin	46.3%	46.3%	47.1%	47.5%		
Other gross margin	43.9%	42.7%	43.9%	42.5%		
Total gross margin	45.8%	45.6%	46.5%	46.5%		
Net income margin	16.1%	14.5%	16.3%	16.0%		

Reconciliation of Non-GAAP Financial Measures and Regulation G Disclosure

The press release contains non-GAAP financial measures within the meaning of Regulation G promulgated by the Securities and Exchange Commission. To supplement its consolidated condensed financial statements presented in accordance with U.S. generally accepted accounting principles (GAAP), the Company provides the additional non-GAAP financial measures of operating income, earnings per diluted share and cash flow. The Company believes that these non-GAAP financial measures are appropriate to enhance understanding of its past performance as well as prospects for future performance. A reconciliation of the differences between these non-GAAP financial measures with the most directly comparable financial measure calculated in accordance with GAAP are shown in the tables below.

Operating Income Results

		Three Months End			
(In thousands)	Fe	February 28, 2022			
Operating income	\$	407,605	20.8%		
Gain on equity method investment transaction (1)		(30,151)			
Operating income excluding above item	\$	377,454	19.3%		

⁽¹⁾ In connection with the acquisition of the remaining interest in an equity method investment during the third quarter of fiscal 2022, the Company was required by U.S. GAAP to remeasure its existing interest in the equity method investment at its acquisition-date fair value and recognize the resulting gain in operating income.

Earnings Per Share Results

	T	Three Months Ended			
		uary 28, 2022	Growth vs. Fiscal 2021		
Diluted EPS	\$	2.97	25.3%		
Gain on equity method investment transaction (1)		(0.21)			
Tax benefit on equity method investment transaction (1)		(0.07)			
Diluted EPS excluding above item	\$	2.69	13.5%		

⁽¹⁾ In connection with the acquisition of the remaining interest in an equity method investment during the third quarter of fiscal 2022, the Company was required by U.S GAAP to remeasure its existing interest in the equity method investment at its acquisition-date fair value and recognize the resulting gain in operating income. The gain taxed at the statutory tax rate resulted in an earnings per share benefit of \$0.21. However, the actual tax rate associated with the transaction was significantly lower than the statutory tax rate resulting in an additional earnings per share benefit of \$0.07.

Computation of Free Cash Flow

	Nine Months Ended				
	Fe	bruary 28, 2022	F	ebruary 28, 2021	
Net cash provided by operations	\$	987,055	\$	904,815	
Capital expenditures		(165,851)		(100,410)	
Free cash flow	\$	821,204	\$	804,405	

Management uses free cash flow to assess the financial performance of the Company. Management believes that free cash flow is useful to investors because it relates the operating cash flow of the Company to the capital that is spent to continue, improve and grow business operations.

SUPPLEMENTAL SEGMENT DATA

		iform Rental and Facility Services	а	First Aid nd Safety Services		All Other	C	Corporate	Total
For the three months ended February	_		_		_		_		
Revenue	\$	1,553,320	\$	212,958	\$	194,264	\$	_	\$ 1,960,542
Gross margin	\$	719,238	\$	94,204	\$	84,712	\$	_	\$ 898,154
Selling and administrative expenses	\$	363,248	\$	67,900	\$	59,401	\$		\$ 490,549
Interest income	\$	_	\$	_	\$	_	\$	(56)	\$ (56)
Interest expense	\$	_	\$	_	\$	_	\$	22,030	\$ 22,030
Income (loss) before income taxes	\$	355,990	\$	26,304	\$	25,311	\$	(21,974)	\$ 385,631
For the three months ended February 28	3, 202	21							
Revenue	\$	1,417,865	\$	198,474	\$	160,717	\$	_	\$ 1,777,056
Gross margin	\$	656,015	\$	86,341	\$	67,160	\$	_	\$ 809,516
Selling and administrative expenses	\$	372,612	\$	60,521	\$	49,915	\$	_	\$ 483,048
Interest income	\$	_	\$	_	\$	_	\$	(87)	\$ (87)
Interest expense	\$	_	\$	_	\$	_	\$	24,552	\$ 24,552
Income (loss) before income taxes	\$	283,403	\$	25,820	\$	17,245	\$	(24,465)	\$ 302,003
For the nine months ended February	28, 2	022							
Revenue	\$	4,596,767	\$	614,234	\$	568,772	\$	_	\$ 5,779,773
Gross margin	\$	2,166,123	\$	271,513	\$	248,415	\$	_	\$ 2,686,051
Selling and administrative expenses	\$	1,143,136	\$	197,404	\$	162,577	\$	_	\$ 1,503,117
Interest income	\$	_	\$	_	\$	_	\$	(168)	\$ (168)
Interest expense	\$	_	\$	_	\$	_	\$	65,786	\$ 65,786
Income (loss) before income taxes	\$	1,022,987	\$	74,109	\$	85,838	\$	(65,618)	\$ 1,117,316
For the nine months ended February 28,	202	1							
Revenue	\$	4,222,764	\$	597,373	\$	460,541	\$	_	\$ 5,280,678
Gross margin	\$	2,005,691	\$	252,042	\$	197,868	\$	_	\$ 2,455,601
Selling and administrative expenses	\$	1,091,651	\$	186,189	\$	148,715	\$	<u>—</u>	\$ 1,426,555
Interest income	\$		\$	_	\$		\$	(369)	\$ (369)
Interest expense	\$		\$	_	\$	_	\$	73,659	\$ 73,659
Income (loss) before income taxes	\$	914,040	\$	65,853	\$	49,153	\$	(73,290)	955,756